Permian Basin Area Foundation

Consolidated Financial Statements

Years Ended December 31, 2020 and 2019
With Independent Auditor's Report

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JOHNSON & SHELDON, PLLC CERTIFIED PUBLIC ACCOUNTANTS

Board of Governors Permian Basin Area Foundation Midland, Texas

INDEPENDENT AUDITOR'S REPORT

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of **Permian Basin Area Foundation** (the Foundation), which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Foundation as of December 31, 2020 and 2019, and the changes in its consolidated net assets and its consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Johnson & Sheldon, PLLC

Johnson & Sheldon, PLLC Amarillo, Texas April 14, 2021



Consolidated Financial Statements



Permian Basin Area Foundation Consolidated Statements of Financial Position

	December 31			
		2020		2019
Assets:				
Cash and cash equivalents	\$	11,411,733	\$	4,568,197
Investments (Note 3)		208,948,002		195,360,692
Prepaid expenses		15,206		30,692
Bequests and pledges receivable		1,601,091		0
Beneficial interest in remainder trust (Note 11)		1,679,623		1,775,772
Beneficial interest in lead trust (Note 12)		1,007,043		1,050,422
Beneficial interest in royalty trust (Note 13)		3,604,527		5,054,085
Beneficial interest in perpetual trust		53,519		51,095
Oil and gas royalties- held for sale		7,589,100		8,807,340
Limited partnership interest		188,716		188,716
Cash surrender value of life insurance		359,577		299,474
Property and equipment, net of accumulated		4,338,197		4,457,111
depreciation of \$457,010 and \$307,922				
Total Assets	\$	240,796,334	\$	221,643,596
Liabilities:				
Accounts payable	\$	0	\$	65,416
Grants and scholarships payable		406,000		1,086,225
Funds held for agencies (Note 7)		25,522,729		21,482,465
Agency transactions payable		42,500		70,000
Refundable advance		300,000		300,000
Total Liabilities	_	26,271,229		23,004,106
Net Assets:				
Without Donor Restrictions (Note 8)		203,579,302		187,708,116
With Donor Restrictions (Note 8)		10,945,803		10,931,374
Total Net Assets		214,525,105		198,639,490
Total Liabilities and Net Assets	\$	240,796,334	\$	221,643,596



Permian Basin Area Foundation Consolidated Statement of Activities Year Ending December 31, 2020

		Without Donor Restrictions	With Donor Restrictions	Total
Revenues, gains, and other support	=			
Contributions	\$	7,408,702	\$ 1,601,092	\$ 9,009,794
Investment return, net		18,820,614	0	18,820,614
Royalty income		796,990	0	796,990
Change in value of oil and gas royalties		(1,218,240)	0	(1,218,240)
Change in value of split interest agreements		0	(1,461,673)	(1,461,673)
Change in value of perpetual trust		0	2,423	2,423
Gain (loss) on sales of assets		(4,092)	0	(4,092)
Grant rescissions and other income		405,370	0	405,370
Net assets released from restrictions		127,413	(127,413)	0
Total revenues, gains and other support	\$	26,336,757	\$ 14,429	\$ 26,351,186
Expenses				
Grants and scholarships awarded	\$	8,442,284	\$ 0	\$ 8,442,284
Program expenses		361,507	0	361,507
General and administrative		1,473,378	0	1,473,378
Fundraising		188,402	0	188,402
Total expenses and distributions	-	10,465,571	0	10,465,571
Increase in net assets		15,871,186	14,429	15,885,615
Net assets at beginning of year		187,708,116	10,931,374	198,639,490
Net assets at end of year	\$	203,579,302	\$ 10,945,803	\$ 214,525,105



Permian Basin Area Foundation Consolidated Statement of Activities Year Ending December 31, 2019

		Without Donor Restrictions	With Donor Restrictions	Total
Revenues, gains, and other support	-			
Contributions	\$	7,437,418	\$ 0	\$ 7,437,418
Investment return, net		29,465,406	1,954,754	31,420,160
Royalty income		1,915,701	0	1,915,701
Change in value of oil and gas royalties		(649,080)	0	(649,080)
Change in value of split interest agreements		0	1,934,151	1,934,151
Change in value of perpetual trust		0	6,177	6,177
Change in value of bequest receivable		0	(400,000)	(400,000)
Change in value of partnership interest		12,046	0	12,046
Special event revenue		111,727	0	111,727
Gain on sales of assets		3,821,248	0	3,821,248
Grant rescissions and other income		308,241	0	308,241
Net assets released from restrictions		11,866,864	(11,866,864)	0
Total revenues, gains and other support	\$	54,289,571	\$ (8,371,782)	\$ 45,917,789
Expenses				
Grants and scholarships awarded	\$	10,449,023	\$ 0	\$ 10,449,023
Program expenses		485,965	0	485,965
General and administrative		1,640,017	0	1,640,017
Fundraising		289,107	0	289,107
Total expenses and distributions	-	12,864,112	0	12,864,112
Increase in net assets		41,425,459	(8,371,782)	33,053,677
Net assets at beginning of year		146,282,657	19,303,156	165,585,813
Net assets at end of year	\$	187,708,116	\$ 10,931,374	\$ 198,639,490



Permian Basin Area Foundation Consolidated Statements of Cash Flows

	December 31			
		2020		2019
Cash flows from operating activities				
Increase in net assets	\$	15,885,615	\$	33,053,677
Adjustments to reconcile increase in net assets to net cash				
provided by (used for) operating activities:				
Depreciation		153,644		152,362
(Gain) loss on disposal of assets		4,092		(3,821,249)
Gifts of public securities		(1,119,522)		(3,810,258)
Gift of fixed assets		0		(3,300)
Gift of real estate		(249,378)		0
Realized gains from sales of investments, net		(2,648,363)		(9,152,909)
Unrealized gain on investments, net		(15,274,265)		(22,388,508)
Change in value of split interest agreements		1,586,662		(1,812,916)
Change in value of oil and gas royalties		1,218,240		649,080
Change in value of partnership interest		0		(12,046)
Increase in cash surrender value of life insurance		(60,103)		(65,925)
Increase (decrease) in accounts and grants payable		(745,641)		1,141,641
Change in agency transactions payable and refundable advance		(27,500)		370,000
Increase in funds held for agencies		4,040,264		3,481,941
Decrease in prepaid expenses and accrued interest receivable		15,486		3,434
(Increase) decrease in bequests receivable		(1,601,091)		1,500,000
Net cash provided by (used for) operating activities	_	1,178,140		(714,976)
Cash flows from investing activities				
Purchases of furniture and equipment		(38,822)		(19,134)
Purchases of investments		(83,695,824)		(96,229,608)
Proceeds from sale of oil and gas royalties		0		11,026,944
Proceeds from sale of real estate		249,378		0
Proceeds from sales of investments		89,150,664		86,595,449
Net cash provided by investing activities		5,665,396		1,373,651
Net increase in cash and cash equivalents		6,843,536		658,675
Cash and cash equivalents – Beginning of year		4,568,197		3,909,522
Cash and cash equivalents – End of year	\$	11,411,733	\$	4,568,197

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1. Description of Organization

Permian Basin Area Foundation (the Foundation) is a Texas non-profit corporation classified by the Internal Revenue Service as tax-exempt under Section 501(c)(3) and as a non-private foundation under Section 509(a)(1) of the Internal Revenue Code (the Code). The Foundation is a community foundation that primarily serves West Texas. In partnership with many donors, the Foundation facilitates the creation of permanent charitable funds and provides grants to address community needs and enrich the quality of life in the Permian Basin and scholarships for higher education.

The accompanying consolidated financial statements include the accounts of West Texas Heritage Holdings, Inc., a Type 1 supporting organization which was established in 2010. As of December 31, 2020 and 2019, the balances of West Texas Heritage Holdings, Inc. primarily included a limited partnership interest and cash. All significant intercompany accounts and transactions have been eliminated.

2. Summary of Significant Accounting Policies

Basis of Presentation

The Foundation's consolidated financial statements have been prepared on the accrual basis of accounting, which recognizes revenue and support when earned and expenses when incurred. The statements have been prepared in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 958, *Not-for-Profit Entities — Overall.* The Foundation reports information regarding its financial position and activities according to two classes of net assets: with donor restrictions and without donor restrictions.

Net Asset Classifications

The Foundation complies with the FASB ASC Topic 958, *Not-for-Profit Entities – Overall* (FASB ASC 958), which provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA). FASB ASC 958 also improves disclosures about an organization's endowment funds (both donor restricted endowment funds and board designated endowment funds) whether or not the organization is subject to UPMIFA.

The State of Texas adopted UPMIFA effective September 1, 2007. The Board of Governors, on the advice of legal counsel, has determined that the majority of the Foundation's net assets do not meet the definition of "endowment" under UPMIFA. The majority of the Foundation's net assets do meet the definition of "endowment" under FASB ASC 958, *Not-for-Profit Entities — Overall*, and are subject to the enhanced disclosures for all endowment funds. The Foundation is governed by the Articles of Incorporation of the Foundation, and contributions are subject to the terms of the Articles of Incorporation.

Certain contributions are received subject to other gift instruments or provisions of specific agreements between donors and the Foundation.



2. Summary of Significant Accounting Policies, continued

Under the terms of the Articles of Incorporation, the Board of Governors may modify any restriction or condition on the distribution of funds of any separate gift, devise, bequest or fund at its sole discretion. As a result of the ability to modify any restriction or condition on the distribution of funds, all contributions not classified as net assets with donor restrictions are classified as net assets without donor restrictions for financial statement purposes.

Net assets with donor restrictions represent those net assets resulting from gifts or grants received by the Foundation that are restricted as to purpose of use or period of time, such as for special projects. When donor restrictions expire, that is, when a stipulated time restriction ends or a purpose restriction is fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions.

Endowment Investment and Spending Policies

The Foundation has adopted investment and spending policies for endowment assets that attempt to protect the corpus of funds by minimizing risks from either market or credit factors and to increase the value of the corpus through the managed pursuit of investment opportunities. The objective rate of return of the investment pool is a rate that exceeds the sum of inflation, as measured by the Consumer Price Index, investment fees, administration fees, and the Foundation's distribution rate, over rolling five-year periods. Investment return is defined as the total return, including all income derived from an investment, realized and unrealized gains and losses, less all applicable expenses.

To achieve its objectives, the Foundation employs a strategy of defined asset allocation to diversify its position in permissible investments, disciplined re-balancing to maintain asset allocation, and diligent selection and performance monitoring of investment managers. The Foundation's investment allocation model is based on efficient portfolio theory using an anticipated return of the total portfolio of 10.00%, with a standard deviation of 11.05%. The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk parameters.

The amount available for distributions from endowment funds is determined annually by the Foundation's Board of Governors based on a percentage of the market value of the fund. In setting the distribution policy, the Board considers the total average rate of return for the previous twelve quarters, allowance for administrative and investment fees, and long-term objective of fund growth. The Board of Governors approved a distribution policy for 2020 and 2019 of 4% for the majority of endowment funds.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash and money market accounts available for current use with an initial maturity of three months or less. Cash and cash equivalents included in brokerage accounts that represent resources that are not segregated for operating use are classified as investments.

Concentration of Credit Risk

The Foundation maintains bank accounts at various financial institutions. Accounts are insured by the Federal Deposit Insurance Corporation (FDIC). From time to time, the Foundation may have balances in bank accounts which exceed the federally insured limit. The Foundation does not anticipate any loss associated with balances in excess of the federally insured limit.

2. Summary of Significant Accounting Policies, continued

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Accordingly, actual results could differ from those estimates. A significant estimate subject to change in the near future is fair value of investments, see **Note 4**.

Contributions

Contributions are recognized when a donor gives or makes a promise to give to the Foundation that is, in substance, unconditional and non-reciprocal. Unconditional promises to give that are expected to be collected within one year are recorded at estimated net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in unrestricted contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met.

Royalty Income

Royalty income is recognized and recorded as received by the Foundation.

Property and Equipment

Fixed assets consisting of furniture, fixtures and office equipment are recorded at cost on date of purchase or estimated fair market value at the date of the gift. Expenditures over \$500 and with a useful life of greater than one year are capitalized and depreciated over their useful lives (ranging from 5 to 10 years). Expenditures less than \$500 or with a useful life less than one year are charged to expense as they are incurred.

Property consists of the costs to construct the Foundation's corporate office building which was completed during 2018. The cost of the building and any future improvements to the building are capitalized and depreciated over the estimated useful life of 40 years.

Land improvements consist of a parking facility and landscaping. Land improvements are recorded at cost on date of purchase. Expenditures over \$500 and with a useful life of greater than one year are capitalized and depreciated over their useful lives (ranging from 15 to 20 years). Expenditures less than \$500 or with a useful life of less than one year are charged to expense as incurred.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Depreciation expense for the years ended December 31, 2020 and 2019 was \$153,644 and \$152,362, respectively.



2. Summary of Significant Accounting Policies, continued

Investments

In accordance with FASB ASC 958 Not-for-Profit Entities – Overall, the Foundation records all investments in equity securities with readily determinable fair values and all investments in fixed income securities at fair value, as defined by ASC Topic 820 Fair Value Measurements and Disclosures – Overall.

Investment income, including interest and dividends, is recognized as earned.

Realized gains or losses on investments represent the difference between the book value of investments and the sales proceeds. Unrealized gains or losses represent the difference between the beginning of year value or purchase date during the year and end of year value. The carrying amount of investments approximates fair value.

Net investment return is reported in the Statement of Activities and consists of interest and dividend income, realized and unrealized gains and losses, less external and any direct internal investment expenses.

Fair Value Measurements

The Foundation complies with FASB ASC Topic 820 Fair Value Measurements and Disclosures – Overall (FASB ASC 820). FASB ASC 820 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP) and expands disclosures about fair value measurements.

The fair value of investments in Investee Funds is based on ownership interest in partners' capital to which a proportionate share of net assets is attributed (Ownership Interest), or the Fund's Net Asset Value (NAV) which is provided by the fund manager as a practical expedient in determining fair value.

Funds Held for Agencies

Funds held for agencies represent assets transferred to the Foundation for investment management or other specified purposes by various non-profit organizations and other entities that have designated themselves as the beneficiaries in reciprocal transactions.

The Foundation maintains variance power and legal ownership over a majority of these funds, and as such, reports the funds as assets of the Foundation. However, in accordance with FASB ASC Topic 958 Not-for-Profit Entities – Overall, a liability has been established for the fair value of these funds, which is generally equivalent to the present value of future payments expected to be made to the not-for-profit organizations and others that are the ultimate recipients.

Donated Services

Many individuals volunteer their time and perform a variety of tasks to support the Foundation. The value of volunteer services donated to the Foundation is not readily measurable and, accordingly, is not included as support and revenues and expenses in the accompanying consolidated financial statements.



2. Summary of Significant Accounting Policies, continued

Functional Expense Allocations

The costs of providing the various programs and other activities have been summarized on a functional basis in the Statement of Activities. **Note 9** provides the natural classification detail of expense by function. Expenses relating to more than one function are allocated to program service, general and administrative and fundraising costs based on employee time records or other appropriate allocation factors. General and administrative expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Foundation.

Grants, Scholarships and Program Services

Grants, scholarships and program services represent amounts awarded to various not-for-profit organizations to assist with funding of general operations, capital improvements or programs. Scholarships are awarded to eligible area applicants to assist with postsecondary education. Grants and Scholarships program services also include the direct cost of conducting the grants and scholarships programs. Grants and scholarships payable consist of unconditional amounts awarded, but not paid, to not-for-profit organizations.

Community education includes general outreach to advance the mission of the Foundation and philanthropy in West Texas. Such activities include providing advice to nonprofits on best management practices and capacity building, making reports to nonprofit boards about endowments, and conducting educational events for nonprofits.

Income Taxes

The Foundation is exempt from federal income tax under section 501(a) as a Foundation described in section 501(c)(3) of the Internal Revenue Code (the Code), and has been determined not to be a private foundation under section 509(a) of the Code. As a result, income taxes are not included in the Foundation's consolidated financial statements.

The Foundation complies with FASB ASC Topic 740, Accounting for Uncertainty in Income Taxes (Topic 740), which addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under this guidance, the Foundation may recognize the tax benefit from an uncertain tax position only if it is more-likely-than-not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The guidance on accounting for uncertainty in income taxes also addresses de-recognition, classification, interest and penalties on income taxes, and accounting in interim periods.

Management evaluated the Foundation's tax positions and concluded that the Foundation has taken no uncertain tax positions that require adjustment to the consolidated financial statements to comply with the provisions of this guidance. With few exceptions, the Foundation is no longer subject to income tax examinations by the U.S. federal tax authorities for years ending before December 31, 2017.

Subsequent Events

Management of the Foundation has evaluated subsequent events through April 14, 2021, the date the financial statements were available to be issued.

2. Summary of Significant Accounting Policies, continued

Recent Accounting Pronouncements

In June 2019, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made.* ASU 2019-08 clarifies the guidance for evaluating whether a transaction is reciprocal (i.e., an exchange transaction) or nonreciprocal (i.e., a contribution) and for distinguishing between conditional and unconditional contributions. The ASU also clarifies the guidance used by entities other than not-for-profits to identify and account for contributions made. The ASU has different effective dates for resource recipients and resource providers. Where the organization is the resource recipient, the ASU is applicable to contributions received for annual periods beginning after December 15, 2019. Where the organization is a resource provider, the ASU is effective for annual periods beginning after December 15, 2019 and interim periods within annual periods beginning after December 15, 2019. Early adoption is permitted. The Foundation adopted ASU 2018-08 beginning January 1, 2020.

3. Investments

Securities and other investments are managed by various investment managers approved by the Foundation. The majority of investments are held under master custodial arrangements with various financial institutions. Investments are stated at fair value and consist of the following at December 31:

	2020	2019
Cash equivalents	\$ 10,474,513	\$ 17,232,976
Bonds – tax exempt	3,902,914	4,124,089
Bonds – government agencies	3,680,252	7,934,087
Bonds – corporate	6,333,173	5,682,547
Bonds – collateralized mortgage obligations	1,460,329	1,102,778
Equities – foreign	29,619,015	30,136,959
Equities – domestic	73,098,520	52,794,971
Private credit strategy	6,268,711	6,440,065
Equity funds	61,847,626	60,022,272
Bond funds	12,262,949	9,889,948
Total Investments, at fair value	\$ 208,948,002	\$ 195,360,692



4. Fair Value Measurements

The Foundation complies with FASB ASC Topic 820-10, Fair Value Measurements (FASB ASC 820-10), which provides a framework for measuring fair value under generally accepted accounting principles. FASB ASC 820-10 applies to all financial instruments that are being measured and reported on a fair value basis. As defined in FASB ASC 820-10, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Foundation uses various methods including market, income and cost approaches. Based on these approaches, the Foundation often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and/or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Foundation utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. The Foundation also complies with the provisions of FASB ASC 820-10 related to non-financial assets and liabilities if recognized or disclosed in the financial statements at least annually.

Based on the observability of the inputs used in the valuation techniques the Foundation is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities. Valuations for assets and liabilities traded in active exchange markets, such as the New York Stock Exchange. Level 1 also includes U.S. Treasury and federal agency securities and federal agency mortgage-backed securities, which are traded by dealers or brokers in active markets. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities.
- Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data. Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third party pricing services for identical or similar assets or liabilities.
- Level 3: Unobservable inputs that are not corroborated by market data. Valuations for assets and liabilities that are derived from other valuation methodologies, including option pricing models discounted cash flow models and similar techniques, and not based on market exchange, dealer, or broker traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets or liabilities.

In determining the appropriate levels, the Foundation performs a detailed analysis of the assets and liabilities that are subject to FASB ASC 820-10. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3.

While the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date. During the years ended December 31, 2020 and 2019, there were no changes to the Foundation's valuation techniques that had, or are expected to have, a material impact on its consolidated financial position or results of operations.



4. Fair Value Measurements, continued

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

- The carrying amount of *cash equivalents* approximates fair value because of the short-term nature and liquidity of the financial instrument.
- *Bonds* are based on the present value of the stream of cash flows it is expected to generate and the active market of similar bonds being traded in the marketplace.
- Equities are valued at the closing price on the last business day of the year.
- Fair value of *bequests receivable* is determined based on the market value of the underlying assets. Fair value at December 31, 2020 was determined based on the market value of financial assets expected to be received, less estimated executor fees.
- Fair value of *beneficial interests in remainder, lead and royalty trusts* is calculated by determining the present value of the future cash flows.
- Fair value of *beneficial interests in perpetual trusts* is calculated based on the fair value of the underlying assets in the trust as determined by the third party trustee. The third party trustee controls the investments in the trust and makes all management and investment decisions.
- Fair value of the *oil and gas royalties* at December 31, 2020 and 2019 was estimated using the trailing 60 months of net revenue, an industry accepted valuation method.



4. Fair Value Measurements, continued

The table below presents the balances of assets measured at fair value on a recurring basis by level within the hierarchy.

Fair Value Measurements at December 31, 2020 Using

		Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs
Assets	Totals	(Level 1)	(Level 2)	(Level 3)
Investments:				
Cash equivalents	\$ 10,474,513	\$ 10,474,513	\$ 0	\$ 0
Bonds – tax exempt	3,902,914	3,902,914	0	0
Bonds – government agency	3,680,252	3,680,252	0	0
Bonds – corporate	6,333,173	6,333,173	0	0
Bonds - collateralized mortgage obligation	ons 1,460,329	0	1,460,329	0
Equities – foreign	29,619,015	29,619,015	0	0
Equities – domestic	73,098,520	73,098,520	0	0
Private Credit Strategy**	6,268,711	0	0	0
Equity funds	61,847,626	61,847,626	0	0
Bond funds	12,262,949	12,262,949	0	0
Total Investments	208,948,002	201,218,962	1,460,329	0
Bequest receivable	1,601,091	0	1,601,091	0
Beneficial interest in remainder trust	1,679,623	0	0	1,679,623
Beneficial interest in lead trust	1,007,043	0	0	1,007,043
Beneficial interest in royalty trust	3,604,527	0	0	3,604,527
Beneficial interest in perpetual trust	53,519	0	0	53,519
Oil and gas royalties	7,589,100	0	0	7,589,100
Limited partnership interest	188,716	0	0	188,716

^{**} In accordance with Fair Value Measurement (Topic 820), certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the balance sheets.

4. Fair Value Measurements, continued

Fair Value Measurements at December 31, 2019 Using

		Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs
Assets _	Totals	(Level 1)	(Level 2)	(Level 3)
Investments:				
Cash equivalents \$	17,232,976	\$ 17,232,976	\$ 0	\$ 0
Bonds – tax exempt	4,124,089	4,124,089	0	0
Bonds – government agency	7,934,087	7,934,087	0	0
Bonds – corporate	5,682,547	5,682,547	0	0
Bonds – collateralized mortgage obligations	1,102,778	0	1,102,778	0
Equities – foreign	30,136,959	30,136,959	0	0
Equities – domestic	52,794,971	52,794,971	0	0
Private Credit Strategy**	6,440,065	0	0	0
Equity funds	60,022,272	60,022,272	0	0
Bond funds	9,889,948	9,889,948	0	0
Total Investments	195,360,692	187,817,849	1,102,778	0
Beneficial interest in remainder trust	1,775,772	0	0	1,775,772
Beneficial interest in lead trust	1,050,422	0	0	1,050,422
Beneficial interest in royalty trust	5,054,085	0	0	5,054,085
Beneficial interest in perpetual trust	51,095	0	0	51,095
Oil and gas royalties	8,807,340	0	0	8,807,340
Limited partnership interest	188,716	0	0	188,716



4. Fair Value Measurements, continued

The following table sets forth additional disclosures for the fair value measurement of investments in certain entities that calculate net asset value per share (or its equivalent) as of December 31, 2020:

			Redemption		
				Frequency (if	Redemption
			Unfunded	Currently	Notice
Type / Investment Objective	 Fair Value	Co	mmitments	Eligible)	Period
2020 - Private Credit Strategy ^(a)	\$ 6,268,711	\$	-	90 days	90 days
Total	\$ 6,268,711	\$	-	- -	
2019 - Private Credit Strategy (a)	\$ 6,440,065	\$	-	90 days	90 days
Total	\$ 6,440,065	\$	-	-	

a) The private credit strategy fund is mainly comprised of senior secured or unsecured loans, subordinated loans or mezzanine loans and, to a lesser extent, equity-related securities which includes common and preferred stock, securities convertible into common stock, and warrants of secured and unsecured debt investments in various business sectors. The investment objective is to generate current income, and to a lesser extent, capital appreciation by targeting investment opportunities with favorable risk-adjusted returns. The investment strategy focuses primarily on originating and making loans to, and making debt and equity investments in, U.S. middle market companies.

5. Retirement Plans

The Foundation provides a Simplified Employee Pension Plan (SEP), to which a portion of each qualified participant's salary is contributed by the Foundation. Contributed funds vest immediately to the participant, who self directs the investment of the funds. The amount contributed to the SEP by the Foundation during 2020 and 2019 was \$98,416 and \$83,629, respectively. These amounts are included in personnel costs in the functional expenses, see **Note 9**.

The Foundation also sponsors a defined contribution 403(b) plan that allows employees to defer a portion of their compensation by contributing to the plan. Investments in an employee's 403(b) account are also directed by the participant.

Effective after December 31, 2020, the Foundation terminated the SEP plan and 403(b) plan, and formed a 401k plan sponsored by the Foundation's Professional Employer Organization (PEO).

6. Risks and Uncertainties

The Foundation invests a substantial portion of its assets in various investment securities. Investment securities, in general, are exposed to various risks, such as interest rate fluctuations and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and those changes could materially affect the amounts reported in the consolidated financial statements.



7. Agency Transfers Subject to FASB ASC 958 (formerly SFAS 136)

The Foundation follows the provisions of FASB ASC 958, which establishes standards for transactions in which the Foundation accepts a contribution from a donor and agrees to transfer those assets, the return on investment of those assets, or both, to another entity that is specified by the donor.

FASB ASC 958 specifically requires that, if a not-for-profit organization establishes a fund at a community foundation with its own funds and specifies itself or one of its affiliated organizations as the beneficiary of the fund, the community foundation must account for the transfer of such assets and the activity associated with those assets as a liability.

The Foundation maintains variance power, as described in the Articles of Incorporation of the Foundation, and legal ownership over a majority of these funds and, as such, continues to report the funds as assets of the Foundation. Variance power assures donors that if the charitable purpose of their contribution becomes impractical or impossible, the distributions will be directed to similar purposes in the community.

A liability for agency transfers subject to FASB ASC 958 has been established in the consolidated statements of financial position for the fair value of \$25,522,729 and \$21,482,465 at December 31, 2020 and 2019, respectively. Included in this liability are agency transfers at the fair value of \$7,270,989 and \$6,952,916, respectively, which are not legally owned by the Foundation.

All financial activity related to these assets is also segregated from the consolidated statements of activities and has been reclassified to the liability.

The following table summarizes activity in such funds during the years ended December 31:

		2020	2019
Funds held for agencies at January 1	\$	21,482,465	\$ 18,000,524
Contributions received for agencies		2,554,970	2,551,026
Investment return, net		2,473,888	4,404,450
Amounts granted to agencies		(647,210)	(3,267,555)
Administrative fees		(221,129)	(206,080)
Funds reclassified to (from) agency		(120,255)	100
Funds held for agencies at December 31	\$	25,522,729	\$ 21,482,465
	-		



2010

8. Net Assets

During the years ended December 31, 2020, and 2019, the Foundation had the following endowment-related activities:

	2020						
		Without Donor Restrictions		With Donor Restrictions		Total	
Endowment net assets, beginning of year	\$	176,528,433	\$	7,931,374	\$	184,459,807	
Investment return, net		18,730,888		0		18,730,888	
Contributions		2,917,369		1,601,092		4,518,461	
Amounts appropriated for expenditure		(5,082,142)		0		(5,082,142)	
Other changes		(3,587,079)		(1,586,663)		(5,173,742)	
Changes in endowment net assets		12,979,036		14,429		12,993,465	
Endowment net assets, end of year	\$	189,507,469	\$	7,945,803	\$	197,453,272	

	Without Donor Restrictions	With Donor Restrictions				Total
Endowment net assets, beginning of year	\$ 134,980,540	\$	14,803,156	\$ 149,783,696		
Investment return, net	29,120,903		1,954,753	31,075,656		
Contributions	5,569,367		0	5,569,367		
Amounts appropriated for expenditure	(8,758,672)		0	(8,758,672)		
Other changes	15,616,295		(8,826,535)	6,789,760		
Changes in endowment net assets	41,547,893		(6,871,782)	34,676,111		
Endowment net assets, end of year	\$ 176,528,433	\$	7,931,374	\$ 184,459,807		

2019



8. Net Assets, continued

As of December 31, 2020, and 2019, the composition of the Foundation's endowment funds was as follows:

	2020					
	Without Donor With Donor Restrictions Restrictions			Total		
Donor Restricted Endowment Funds:						
Restricted for the passage of time	\$	0	\$	7,892,283	\$	7,892,283
Restricted in perpetuity for endowment		0		53,520		53,520
Total Donor Restricted Endowment Funds	-	0		7,945,803		7,945,803
Board Designated Endowment Funds:	-					
Undesignated		14,767,159		0		14,767,159
Scholarship		23,467,331		0		23,467,331
Donor Advised		38,354,374		0		38,354,374
Donor Designated		26,614,239		0		26,614,239
Field of Interest		86,304,366		0		86,304,366
Total Board Designated	-	189,507,469		0		189,507,469
Total Endowment Funds	\$	189,507,469	\$	7,945,803	\$	197,453,272

			2019	
	Without Donor Restrictions			Total
Donor Restricted Endowment Funds:				
Restricted for the passage of time	\$ 0	\$	7,880,279	\$ 7,880,279
Restricted in perpetuity for endowment	0		51,095	51,095
Total Donor Restricted Endowment Funds	0		7,931,374	7,931,374
Board Designated Endowment Funds:				
Undesignated	13,218,668		0	13,218,668
Scholarship	22,102,963		0	22,102,963
Donor Advised	35,425,212		0	35,425,212
Donor Designated	22,805,042		0	22,805,042
Field of Interest	82,976,548		0	82,976,548
Total Board Designated	 176,528,433		0	176,528,433
Total Endowment Funds	\$ 176,528,433	\$	7,931,374	\$ 184,459,807



8. Net Assets, continued

In addition to endowment net assets, the Foundation also manages other non-endowed funds. The following tables summarize all Foundation net assets as of December 31, 2020 and 2019:

				2020	
		Without Donor Restrictions		ith Donor estrictions	Total
Endowment Funds	\$	189,507,469	\$	7,945,803	\$ 197,453,272
Non-Endowment Funds with Donor Restrictions:					
Scholarship – restricted for specified purpose		0		3,000,000	3,000,000
Non-Endowment Funds without Donor Restrictions:					
Donor Advised		4,280,709		0	4,280,709
Field of Interest		1,604,855		0	1,604,855
Donor Designated		52,000		0	52, 000
Scholarship		1,148,382		0	1,148,382
Administration Fund		6,985,887		0	6,985,887
Total Net Assets	\$	203,579,302	\$	10,945,803	\$ 214,525,105
				2019	
	-	Without Donor	W	ith Donor	
		Restrictions	R	estrictions	Total
Endowment Funds	\$	Restrictions 176,528,433	R		\$ <i>Total</i> 184,459,807
Endowment Funds Non-Endowment Funds with Donor Restrictions:	\$			estrictions	\$
	\$			estrictions	\$
Non-Endowment Funds with Donor Restrictions:	\$	176,528,433		7,931,374	\$ 184,459,807
Non-Endowment Funds with Donor Restrictions: Scholarship – restricted for specified purpose Non-Endowment Funds without Donor	\$	176,528,433		7,931,374	\$ 184,459,807
Non-Endowment Funds with Donor Restrictions: Scholarship – restricted for specified purpose Non-Endowment Funds without Donor Restrictions:	\$	176,528,433		7,931,374 3,000,000	\$ 184,459,807 3,000,000
Non-Endowment Funds with Donor Restrictions: Scholarship – restricted for specified purpose Non-Endowment Funds without Donor Restrictions: Donor Advised	\$	176,528,433 0 3,038,941		7,931,374 3,000,000	\$ 184,459,807 3,000,000 3,038,941
Non-Endowment Funds with Donor Restrictions: Scholarship – restricted for specified purpose Non-Endowment Funds without Donor Restrictions: Donor Advised Field of Interest	\$	176,528,433 0 3,038,941 1,194,946		7,931,374 3,000,000 0 0	\$ 3,000,000 3,038,941 1,194,946
Non-Endowment Funds with Donor Restrictions: Scholarship – restricted for specified purpose Non-Endowment Funds without Donor Restrictions: Donor Advised Field of Interest Donor Designated	\$	3,038,941 1,194,946 1,000		7,931,374 3,000,000 0 0 0	\$ 3,000,000 3,038,941 1,194,946 1,000



9. Functional Expenses

The tables below represent expenses by both their nature and their function.

Functional Expenses at December 31, 2020

	Program Activities					Supporting A				
		Frants and		nmunity		General and	Fund-			
	Sch	olarships	Ec	ducation	Administrative		Raising	E	xpenses	
Grants and Scholarships	\$	8,442,284	\$	0	\$	0	\$ 0	\$	8,442,284	
Personnel Costs		240,233		29,316		1,034,410	21,679		1,325,638	
Occupancy and Office Expense		14,482		1,609		67,642	1,609		85,342	
Information Technology		32,183		2,257		95,161	2,257		131,858	
Contract Services		0		0		66,902	0		66,902	
Marketing and Communications		3,751		119		1,221	5,380		10,471	
Events and Sponsorships		306		0		0	16,562		16,868	
Conferences and Travel		933		98		7,398	483		8,912	
Insurance		3,513		390		17,606	135,208		156,717	
Board and Committees		0		0		5,703	34		5,737	
Dues, Memberships, and Subscriptions		1,268		0		4,809	2,117		8,194	
Depreciation		27,656		3,073		119,842	3,073		153,644	
Other		276		44		52,684	0		53,004	
Total Functional Expenses	\$	8,766,885	\$	36,906	\$	1,473,378	\$ 188,402	\$	10,465,571	



9. Functional Expenses, continued

Functional Expenses at December 31, 2019

		Program A	ctiv	rities		Supporting	g Ac	tivities	
		Grants and	Co	mmunity		General and	1	Fund-	Total
	5	Scholarships	E	Education	A	A <i>dministrative</i>	e	Raising	Expenses
Grants and									
Scholarships	\$	10,449,023	\$	0	\$	0	\$	0	\$ 10,449,023
Personnel Costs		269,218		58,950		798,774		58,590	1,185,532
Occupancy and Office									
Expense		19,814		4,26 0		60,868		4,531	89,473
Information									
Technology		20,719		2,048		56,863		2,048	81,678
Contract Services		0		0		492,186		0	492,186
Marketing and									
Communications		2,176		822		8,985		14,969	26,952
Events and									
Sponsorships		16,911		0		1,250		31,708	49,869
Conferences and									
Travel		11,509		898		15,109		2,434	29,950
Insurance		6,504		1,414		22,809		136,232	166,959
Board and									
Committees		113		0		6,982		0	7,095
Dues, Memberships,									
and Subscriptions		2,293		325		5,652		562	8,832
Cost of Benefit to									
Donors		0		0		0		30,415	30,415
Program Expense		19,000		0		0		0	19,000
Depreciation		35,043		7,618		102,083		7,618	152,362
Other		6,330		0		68,456		0	74,786
Total Functional									
Expenses	\$	10,858,653	\$	76,335	\$	1,640,017	\$	289,107	\$ 12,864,112



10. Liquidity

Financial assets available for grants, scholarships and other expenses within one year of the Statement of Financial Position date comprise the following at December 31:

	2020	2019
Cash and cash equivalents	\$ 11,411,733	\$ 4,568,197
Long-term investments made available for current use	8,229,895	10,803,441
	\$ 19,641,628	\$ 15,371,638

As part of the Foundation's liquidity management, financial assets are structured to be available as general expenditures, liabilities and other obligations become due. The Foundation invests cash in excess of daily requirements in short-term investments and money market funds.

The amounts reflected above in cash and cash equivalents are available for the Foundation's general expenditures, liabilities and other obligations, as well as for grant and scholarship awards from non-endowed grantmaking funds. Included in Long-term investments made available for current use is \$0 and \$2,072,133 as of December 31, 2020 and 2019, respectively, also available for the Foundation's general expenditures, liabilities and other obligations, as well as for grant and scholarship awards from non-endowed grantmaking funds.

Endowed funds consist of donor restricted endowments and board designated endowments. Amounts held in donor restricted endowments for a specific purpose are not available for general expenditure.

As described in **Note 2**, during 2020 and 2019 the Foundation's Board of Governors approved a distribution policy of 4.0% for 2020 and 2019. A spendable amount of \$6,156,749 will be made available for grantmaking from these endowments during 2021. A spendable amount of \$6,438,147 was made available for grantmaking from these endowments during 2020. In addition, \$2,073,146 and \$2,293,161 remained as spendable as a result of previous years available-to-spend amounts which had not been distributed as of December 31, 2020 and 2019, respectively. Although the Foundation does not intend to spend from its board designated endowment funds, other than amounts appropriated per the Board's annual distribution policy approval, these amounts could be made available if necessary.

11. Beneficial Interest in Remainder Trust

The Foundation received notice during 2007 that it is the sole residual beneficiary of certain charitable remainder trusts, one of which is of material value to the Foundation. Upon the death of this trust's beneficiary, the remaining principal and income in the trust will be distributed to the Foundation. The future interest in the trust as of December 31, 2020 and 2019, respectively, of \$1,679,623 and \$1,775,772 has been recorded at estimated net present value considering estimated future trust earnings and expected future beneficiary distributions, assuming an annual rate of return for the years ended December 31, 2020 and 2019, respectively, of 7.75% and 8.12%, and assuming the trust terminates in the year 2036.



12. Beneficial Interest in Lead Trust

The Foundation received notice during 2012 that it is the sole beneficiary of a charitable lead trust. During each year of the trust, the Foundation will receive an annuity equal to seven percent of the initial fair market value of the trust assets. The trust will continue for a term of eighteen years. During 2016, the financial account for the charitable lead trust was established, and the future interest in the trust has been recorded at December 31, 2020 and 2019 at the net present value of the estimated future payments in the amount of \$1,007,043 and \$1,050,422 respectively, assuming a discount rate of 8%.

13. Beneficial Interest in Royalty Trust

The Foundation received notice during 2018 that it is the sole residual beneficiary of a royalty trust. Upon the death of both primary beneficiaries of the trust, the remaining principal and income in the trust will be distributed to the Foundation. The future interest in the trust as of December 31, 2020 and 2019, of \$3,604,527 and \$5,054,085, respectively, has been recorded at estimated net present value considering estimated future trust earnings and expected future beneficiary distributions, assuming an annual rate of return on investments for the years ended December 31, 2020 and 2019, respectively, of 0.95% and 2.24%, additional average annual royalty income of \$1,086,878 and \$1,285,205, and assuming the trust terminates in the year 2040.

14. Major Contributors

Contributions from one major donor totaled \$1,601,091, or 18% of total contributions received for the year ending December 31, 2020. Contributions from a second major donor totaled \$1,250,000, or 14% of the total contributions for the year ending December 31, 2020. Contributions from a third major donor totaled \$1,133,000, or 13% of the total contributions for the year ending December 31, 2020. Contributions from a fourth major donor totaled \$1,004,894, or 11% of the total contributions for the year ending December 31, 2020.

Contributions from one major donor totaled \$2,082,178, or 28% of total contributions received for the year ending December 31, 2019. Contributions from a second major donor totaled \$1,154,392, or 15% of total contributions received for the year ending December 31, 2019. Contributions from a third major donor totaled \$1,000,000, or 13% of total contributions received for the year ending December 31, 2019.

15. Coronavirus Pandemic

On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) pandemic which continues into 2021. As a result, economic uncertainties arose during 2020 that have negatively impacted the Foundation's estimates of fair value of its Oil and Gas Royalties. Other financial impact, including a negative impact on the Foundation's estimates of fair value of its Investments, could occur though such potential impact is unknown at this time. At the current time, we are unable to quantify the potential effects of this pandemic on our future consolidated financial statements.

